

CRRF Builds Capacity to Support Rural Research and Education



CANADIAN RURAL REVITALIZATION FOUNDATION /
FONDATION CANADIENNE POUR LA REVITALISATION RURALE

CRRF/FCRR SCAN

The focus of CRRF in 2003-4 was about expanding the CRRF Board and re-positioning the Foundation to connect more with rural entrepreneurs, community development practitioners, municipalities and other partners outside universities. Building on our accomplishments, 2005 has been about building the capacity to fulfill our mandate with all our members and partners.

On April 28th, 2005, in Brandon, Manitoba, we launched the National Rural Research Network. The Rural Secretariat of Agriculture and Agri-food Canada approached CRRF to coordinate this expanded network of rural researchers, practitioners and policy makers. The Government of Canada is providing \$250,000 over three years to engage researchers in developing useful information and making it available so that local decision makers can benefit from it. The Network will identify rural issues and research needs, work together on research initiatives and share information through research-related events and Web-based information dissemination tools.

On October 12th, 2005, the inaugural Annual Conference of the Network will be held in Twillingate, Newfoundland and Labrador. We have had a fantastic response to our call for presentations, with over fifty presentations, plus poster sessions, slated for a very full day! The Network conference is followed from October 13th to 15th by the Annual CRRF Fall Conference, this year done in partnership with the North Atlantic Islands Program. *Big Lessons from Small Places: A Forum on Governance in Rural North America and the North Atlantic Rim*, will connect research and practice from rural North America with lessons from islands and small jurisdictions ranging from Iceland and Scotland all the way to Tasmania (not really in the North Atlantic!). It is sure to expand your horizons.

Already in 2005, CRFF has made significant progress in advancing our mandate and building



By Rob Greenwood, President
Canadian Rural Revitalization
Foundation

our capacity. The CRRF Board held a strategic planning session in February. In April we partnered with the Rural Development Institute (RDI) at Brandon University on a National Rural Think Tank, *Immigration and Rural Canada: Research and Practice*. RDI produced a report from the Think Tank and is now following up with further work in this critical area of rural research, policy and practice. The CRRF – Federation of Canadian Municipalities (FCM) alliance continued its work, particularly on the “Governance of Rural-Urban Interaction” project. I represented the research team, led by Mark Partridge and Jeffrey Roy, with a presentation to the FCM’s annual conference, held in June this year in St. John’s. The New Rural Economy (NRE) team, led by Bill Reimer, continues its groundbreaking work on community capacity. The CRRF Fall Conference in 2006 will be held in Gatineau, Quebec and will highlight the findings of the NRE.

Established projects are being completed, new projects are being launched, partnerships are being developed. We are advancing rural research and education in Canada.

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CANADIAN RURAL REVITALIZATION FOUNDATION /
FONDATION CANADIENNE POUR LA REVITALISATION RURALE

FCRR / FCRR SCAN

La FCRR renforce les capacités de support de la recherche et de l'éducation rurales

L'objectif principal de la FCRR en 2003-2004 était de solidifier son conseil d'administration et de repositionner la Fondation pour améliorer ses rapports avec les entrepreneurs ruraux, les praticiens du développement communautaire, les municipalités et d'autres partenaires à l'extérieur du milieu universitaire. Tout en continuant de bâtir à partir de nos réalisations, l'année 2005 a servi à renforcer notre capacité de remplir notre mandat auprès de tous nos membres et partenaires.

Le 28 avril 2005, à Brandon, au Manitoba, nous avons lancé le Réseau national de recherches rurales. Le Secrétariat rural d'Agriculture et agroalimentaire Canada s'est associé à la FCRR pour coordonner ce réseau élargi de chercheurs, de praticiens et de décisionnaires ruraux. Le gouvernement du Canada fournira \$250,000 sur trois ans pour encourager les chercheurs à développer une banque d'informations utiles et à la rendre disponible de sorte que les décideurs locaux puissent en profiter. Le Réseau identifiera les questions clés et les besoins de la recherche rurale, travaillera en collaboration sur des initiatives de recherches et partagera l'information par le biais d'événements liés à la recherche et d'outils de diffusion de l'information sur Internet.

Le 12 octobre 2005, la conférence annuelle inaugurale du Réseau sera tenue à Twillingate, Terre-Neuve et Labrador. Nous avons eu une réaction fantastique à notre appel pour des présentations, avec plus de cinquante présentations, et des sessions d'affiches. Nous prévoyons donc une journée bien remplie ! La conférence du Réseau sera suivie, du 13 au 15 octobre, par la conférence annuelle d'automne de la FCRR, organisée cette année en association avec le Programme des îles de l'Atlantique Nord. « Petites localités, grandes leçons : un forum sur la gouvernance rurale en Amérique du Nord et sur la côte de l'Atlantique Nord, » mettra en contact la recherche et la pratique d'Amérique du Nord rurale, avec en plus des leçons tirées d'îles et de petites juridictions allant de l'Islande à l'Écosse et jusqu'en Tasmanie (pas vraiment dans l'Atlantique Nord !). Cela élargira votre perspective, c'est garanti !

Déjà en 2005, la FCRR a fait des progrès significatifs en développant notre mandat et en



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renforçant notre capacité. Le conseil d'administration de la FCRR a tenu une session de planification stratégique en février. En avril nous nous sommes alliés avec le Rural Development Institute (RDI) à l'université de Brandon pour une session de réflexion intitulée « L'immigration et le Canada rural : recherche et pratique. » Le RDI a produit un rapport à partir de cette session de réflexion et poursuit maintenant son travail dans ce secteur critique de la recherche, de la politique et des pratiques rurales. L'alliance entre la FCRR et la Fédération canadienne des municipalités (FCM) a continué son travail, en particulier sur le projet « La gouvernance de l'interaction rurale/urbaine. » J'ai représenté l'équipe de recherche, menée par Mark Partridge et Jeffrey Roy, avec une présentation à la conférence annuelle de la FCM, tenue en juin de cette année à St-John's. L'équipe de la Nouvelle économie rurale (NÉR), menée par Bill Reimer, continue son travail innovateur sur les capacités des communautés rurales canadiennes. La conférence d'automne de la FCRR 2006 sera tenue à Gatineau, au Québec et mettra en vedette les résultats du travail de la NÉR. Des projets établis sont en phase de finalisation, de nouveaux projets sont mis sur pied, et des partenariats sont en voie de développement. Nous faisons progresser la recherche et l'éducation rurales au Canada.

Welcome to the New National Rural Research Network

The National Rural Research Network (NRRN) is an important new means of supporting rural research and making rural information more easily available. By bringing current and prospective rural researchers together with users of rural research findings, the Network will enhance shared understanding of the benefits of rural research for rural and remote communities, and will contribute to improved rural and remote policy and program choices across Canada.

The Network is funded by the Government of Canada's Community Capacity Building program of the Rural Secretariat as a 3-year contribution agreement with the Canadian Rural Revitalization Foundation (CRRF). Overall project management is provided by a Steering Committee of representatives from the Rural Secretariat and CRRF.

What will the Network do:

NRRN activities will include information dissemination to share research data and event information; opportunities for personal interactions to help members consolidate and extend ties to other network members; learning events to provide opportunities for exchange of ideas and information among researchers and users of research.

Activities so far have included a first planning workshop in February 2005 which set out the parameters for the Network. NRRN's first significant activity and success was the Think Tank on Rural Immigration held in conjunction with the Rural Development Institute at Brandon University. The biggest event of the year will be the national conference *An Overview of Rural Research in Canada* in Twillingate, Newfoundland and Labrador in October 2005, coinciding with CRRF's national conference. For this first conference over 75 abstracts and expressions of interest were received. 18 sessions on a range of rural topics are planned from both academic and applied research point of view.

Another NRRN venture is the development of a Web-based data base of research information on rural and remote Canada that will provide users an opportunity to share work with others in the field as well as those seeking information.



How will the Network be governed:

A Strategic Advisory Committee has been named to support the development of NRRN by providing advice to the Network Coordinator (Canadian Rural Revitalization Foundation and its designate). This advice will fall within two broad categories: research issues dealing with rural community development; operational and service delivery considerations. Project management is provided by a Steering Committee of representatives from the Rural Secretariat and CRRF.

The Committee members are:

- Shirley Dawe, ACOA
- Bill Reimer, Concordia University
- David Douglas, University of Guelph
- Bob Annis, Rural Development Institute, Brandon University
- Ray Bollman, Statistics Canada
- Mike Stolte, Rural Development Consultant
- Kate Humpage, Rural Secretariat
- Rob Greenwood, Harris Centre, Memorial University

Who will be interested in participating in the Network:

The NRRN is intended to help meet the research and information needs of people involved in all aspects of rural community development:

- policy and program practitioners across all levels of government;
- community leaders in economic and social development;
- producers and producer associations;
- rural researchers;
- those who commission or who seek funding for rural research.

To learn more about the Network, or how to participate, please contact: Sally Rutherford, Network Coordinator
Email: srutherford@monachus.com

Exploring Rural Immigration at National Rural Think Tank 2005

While immigration contributes considerably to Canada's economic strength and cultural vitality, rural Canada is often excluded from national dialogue surrounding immigration priorities and directions. With this in mind, and recognizing the particular challenges and opportunities immigration offers to rural communities, the Canadian Rural Revitalization Foundation (CRRF) and Rural Development Institute (RDI), Brandon University, partnered in delivering National Rural Think Tank 2005 – *Immigration and Rural Canada: Research and Practice*, which was held on April 28, 2005 in Brandon, Manitoba.

Truly national in scope, the event drew fifty invited participants representing policy, research and practice from across Canada and received financial support from Western Economic Diversification Canada (WD), Manitoba Labour and Immigration (LIM), New Rural Economy (NRE), Atlantic Canada Opportunities Agency (ACOA), CRRF's National Rural Research Network (NRRN), Rural Secretariat and Citizenship and Immigration Canada (CIC).

In numerous sessions held throughout the day, participants sought to realize the event's stated objectives, which included: *to identify and clarify* the pertinent issues surrounding rural immigration policy, research and practice; *to inform* participants of the existing policy and opportunities surrounding rural immigration within the framework of "the present rural reality"; *to connect* the perspectives of research, policy and application by engaging interests, opinion and expertise from broad fields; *to provide* an opportunity for networking, facilitating future follow up on the theme; *to mobilize* people and ideas towards a national rural immigration agenda; and *to promote* active participation and contributions from all in attendance.

Importantly, the Think Tank has highlighted the need and spurred attempts to employ a rural lens in thinking critically on immigration issues. Future directions stemming from the event include exploring the numerous policy questions, community needs and knowledge supports and needs emphasized during the day; disseminating Think Tank results to a wide and diverse range of academics, policy makers and practitioners; determining appropriate venues where Think Tank results can further inform policy, research and practice; and identifying and creating venues and mechanisms for further connecting those interested in rural immigration research, policy and application.

Immigration may indeed come to be viewed by more rural communities as a salient option and opportunity. However, an appropriate knowledge base, adequate human and material resources at local, provincial and national levels, and a further



Spring Think Tank Participants, Brandon University

linking of rural communities to national and provincial decision-making on immigration policy are required to ensure that opportunities are commensurate with rural needs and realities. Collaborative efforts involving the combined expertise of research, policy and practice are needed to ensure that immigration can contribute to growing communities and rural prosperity in Canada, taking into consideration the multi-level needs and motivations of all parties involved in immigration processes.

RDI will be presenting highlights from their paper entitled *Recommendations for Enhancing the Immigration Experience in the Rural West: Lessons from Research, Policy and Practice* at NRRN's conference *An Overview of Canadian Rural Research* in Twillingate, Newfoundland on October 12, 2005.

The final report of the Spring Think Tank is available at <http://www.crrf.ca/news/index.shtml>

by Ray Silvius, Research, Rural Development Institute, Brandon University

Event proceedings in their entirety can be found in the Think Tank Final Report available on RDI's website at www.brandonu.ca/rdi.

The Future of the NRE

This September, the NRE2 project enters into its final year wrapping up the four year SSHRC funded research and education project. As with the earlier NRE1 project (1998-2002), discussions and plans are underway to see one project's end signaling the beginning of new opportunities, new partnerships, and continued research into the challenges and opportunities for rural Canada.

Several directions are being considered. One is to accept a 'sabbatical' period allowing us to reflect on our accomplishments, complete projects, and regroup for the new conditions under which we operate. Within this model, our emphasis would be on maintaining regular low-demand workshops and meetings, networking, and individual production. Data collection would drop significantly and site related activities would diminish, but not disappear.

A second is to institutionalize our network for the long term. This would require considerable effort to search for the funding and organizational development necessary. Efforts in this direction are underway but will be highly dependant on the outcome of current proposals.

Whatever the option, we are eager to maintain our tremendous network and infrastructure. This includes the strength of the working relationship between researchers, policy makers, and citizens, and the extensive databases, knowledge and goodwill we have developed over the years. We will look to CRRF to help us in this regard.



Ivan Emke and Bill Reimer, NRE Spring Workshop Benito, Manitoba April 2005

Expanding Networks

After a very positive SSHRC mid term review, accompanied by suggestions to move in an international direction, the NRE increased efforts to expand our networks internationally. In addition to the ongoing Canada-Japan project, this spring, the NRE coordinated and presented two sessions at the International Rural Network (IRN) Conference and participated in the US based Rural Policy Research Institute (RUPRI) meetings.



This summer, invitations from Australia allowed for NRE representation and contributions at the Future of Small Towns Conference, as well as presentations to research and policy groups at the University of Technology, University of Queensland, and Victorian University. Dr. Kevin O'Toole (Deakin University, Australia), a longstanding colleague and supporter of the NRE, has also spent time in several NRE communities this Fall - all of which may have potential for future collaborative projects.

NRE Spring Workshop

Benito Manitoba, one of our 32 rural study sites, played host to this year's NRE Spring Workshop. Although the workshop was an intense three days of theme meetings, presentations, collaborative writing and group discussions, we also toured local businesses and services, dined with the community and made room for catching up with colleagues. We expect that a number of publications and contributions will result from the opportunity to for the NRE to converge in Benito!

We encourage you to visit the NRE website. The *What's New?* section is frequently updated with recent publications, PowerPoint presentations, and NRE activities, and the *In Sites Flyers* page features quick overviews of recent NRE findings. <http://nre.concordia.ca/nre2.htm>.

By Dr. Bill Reimer, Department of Sociology and Anthropology, Concordia University

Director of Research, Canadian Rural Revitalization Foundation

The Future of the NRE—Student Network

The NRE projects have created a great opportunity for students across Canada to become involved in rural research. As the NRE2 project enters its final year, the Canadian Rural Revitalization Foundation would like to take the opportunity to share the far-reaching impact of this project for Canada's next generation of rural researchers. To learn more about the students participating in the NRE research visit http://nre.concordia.ca/student_network/.

Tara Lyons, PhD Candidate

When I began as a Research Assistant on the NRE project at the end of 2002 I had no idea where this journey would take me. Since this time I have participated in conferences across the country, co-authored papers, written literature reviews and reports and coordinated capacity and social capital projects. I have worked on numerous projects including social capital theory and indices development, capacity theory, website development, and HIV/AIDS in rural Canada. Along with learning a variety of administrative, computer and writing skills, most important have been the many opportunities to develop my leadership and professionalism, such as mentoring interns and new research assistants, coordinating projects, and continually being asked for my insights. All of these experiences have led me into my PhD studies with extremely valuable knowledge of research, academia, and of myself. I feel tremendously fortunate for this experience. What a wonderful journey it has been and continues to be!

B. Leigh Golden, PhD Candidate

School of Environmental Design and Rural Development,
University of Guelph

Since 2002 I have been working with Dr. Ellen Wall as a researcher for the New Rural Economy Project. My primary responsibilities include: keeping abreast of site issues and maintaining rapport with sites representatives in Ontario (Carden, North Plantagenet, Tweed and Usborne); data collection; and co-authoring various documents (Site Profiles, Insight Flyers, research reports, etc.). As well I have assisted the services and communications teams with special projects (the Innovative Services and Volunteer Organizations study, the Traditional Media Study, and the Tweed Radio Broadcast). Last year I was the conference liaison for the CRRF Fall Conference in Tweed.

My PhD research focuses on social policy, community development, and leisure planning. I am particularly interested in the social integration of marginalized individuals in rural communities. Involvement with the NRE has made a major contribution to my studies—I incorporated findings from various NRE studies/reports/publications in my Qualifying Exam and I plan to use at least 1 NRE site for a case study in my dissertation. In addition, I have improved time-management skills and multi-tasking, enhanced data

collection skills and learned a great deal about interpersonal relations. Most importantly however, the NRE experience has provided me with a solid understanding of rural issues through a variety of site experiences across Canada (through research assistance, conference/workshop attendance, and the NRE website). I am extremely grateful for having been included in such a rewarding and innovative collaborative research project—Thank you NRE!

Jennifer Butler, Master of Science Candidate University of Windsor

When I first started working with the NRE I was a 21 year old, undergraduate student without direction. I had no idea where my degree would take me until I began working with Ivan Emke and the NRE. After three months I was taken into the field and was given the chance to put my book smarts to use. I conducted interviews and spoke with various people, and doing this gave me more self-confidence in the academic setting. I attended my first conference in October, 2004 and that experience made me realize that I wanted to continue my education.

I am now pursuing a Master's degree at the University of Windsor. Although I have yet to narrow down my area of concentration, I do know that I want to give back to the NRE by pursuing my interests in rural communities. I truly believe that if it had not been for the experience the NRE gave me, I would not be where I am right now. Working with the NRE has been an extraordinary experience that most students only dream about, and for that I thank them.



NRE Spring Workshop Benito, Manitoba April 2005

Lessons from Small Places: Governance in Newfoundland

As the CRRF Annual Conference in Twillingate approaches, the lessons from CRRF and the NRE research on rural communities as well as the interaction between and governance of rural and urban communities has never been more important. The discussions in Twillingate and those that follow across Newfoundland and Labrador may well set the tone for the development of local democracy and municipal governance for years to come.

Newfoundland and Labrador has settlement history going back half a millennium. One of the many intriguing differences between this most eastern province and our cousins to the west is that while people have lived here for a long, long time, local democracy didn't come along for almost four hundred years.

In fact, the latest edition of municipal general elections in Newfoundland and Labrador were marked by extremes. The Town of Carbonear (2001 pop'n: 5,415) had the largest turnout of candidates in its history with 27 nominees. However, the overall picture is not so positive. Of the 276 municipal governments scheduled to have elections, contests occurred in only 140. A total of 42 municipalities had their entire councils proclaimed by acclamation. Another 63 municipalities had an adequate number of candidates nominated to constitute a quorum, but required a by-election to fill a number of vacant positions. An additional 31 municipalities had an insufficient number of nominees to constitute a quorum and will hold special by-elections on October 25.

The democratic deficit that is created by these kinds of results is one of the most significant policy issues facing the province. Preserving local democracy is laudable when the local democracy is legitimate and effective. Many Newfoundland and Labrador municipal councils have neither. Couple the troubling election results with chronic lack of full-time staffing or access to professional advice, and the rising level of frustration on the part of municipal leaders is not surprising.

In a national context that sees municipal government growing in influence and importance, Newfoundland and Labrador stands as something of a corollary. It is a troublesome thought as municipal leaders look for ways to capitalize on the federal government's 'New Deal for Cities and Communities.' It is especially worrying when one considers the growing recognition that most New Deal elements, including the funding announced for infrastructure development (the 'gas tax' money), will require municipalities to adopt Integrated Community Sustainability Plans.

Sustainability and planning are two key areas of concern for the Newfoundland and Labrador Federation of Municipalities. The Federation is concerned that very few municipal governments in the province are sustainable and even fewer have the planning capacity to do anything about it. That's why, in June 2004, Federation President, Deputy Mayor Herbert Brett established the President's Task Force on Municipal Sustainability.

The Task Force will release its final report in October, but has already distributed a discussion paper to municipal councils for their input on three recommendations: that municipal governments be given greater flexibility in their choice of revenue tools; that municipal councils work with the Federation's Community Cooperation Resource Centre (CCRC) on a thorough self-assessment process that focuses on three aspects of sustainability – environmental, financial and governance; and that this self-assessment results in one of three states – status quo, formal service sharing agreements, or inclusion within a Regional Municipal Council.

The CCRC, although the focus of the Task Force's recommend implementation, is not a new initiative. The benefits of regional cooperation and the need to promote it as a viable alternative to forced amalgamation was identified by the Federation in 2002. The CCRC was established as a focal point for the discus-



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sion of, encouragement of and research on regional cooperation. Prior to the Task Force, the CCRC had completed a major census of municipal councils to create a profile of municipal operations across the province. A sample survey of councilors (in cooperation with the Newfoundland Statistics Agency) focused on perceptions and the experience of serving on council. Finally a second survey specifically on instances of inter-municipal cooperation was completed. All of this information fed in to the Task Force research.

Since then, the CCRC has completed work on seven case studies on regional cooperation (with support from the Rural Secretariat) which will serve as the basis for future policy development and training activities. It has also undertaken comparative research on the perceptions of municipal leaders in Newfoundland and Labrador versus Iceland, the Faroe Islands and the Ålands Islands. In addition to international comparisons, this research will compare responses based on population and proximity to an urban centre. Its findings will inform the implementation of any regional approaches to municipal governance.

With the research efforts well underway and a stronger policy development capacity in place, the Federation sees several independent process converging in an exciting way for municipal government in Newfoundland and Labrador. The need for strengthening the planning capacity is clear. The Federation is working with several members on a Virtual Data Warehouse which will allow participating municipal governments to share their planning data over a single, web-accessible network. While this empowers smaller municipalities to undertake a level of municipal or economic development planning otherwise impossible, it also creates the ability for detailed regional planning.

The Federation is also working with members on either side of the island of Newfoundland on the creation of Eco-Industrial Network strategies. These strategies may play a key role in providing the policy framework for regional planning approaches. This framework will be key to implementing the results of research being undertaken on affordable approaches to infrastructure in rural and remote areas – research being done in partnership by the Federation and Memorial University's Faculty of Engineering and Applied Science.

Each of these projects aim to examine the potential for regional solutions to some of the key questions facing municipal government in Newfoundland and Labrador. The President's Task Force provides the long-term vision for managing these solutions. Success hinges with linking the vision of the Task Force and these projects to the financial resources and political commitment of the New Deal.



Integrated Community Sustainability Plans in Newfoundland and Labrador should be regional in scope, allowing for local plans where capacity exists. They should build on the regional cooperation of projects like the Virtual Data Warehouse and they should contribute to the formulation of regional planning frameworks like the Eco-Industrial Networks. We can use all of these initiatives to craft an effective, responsive, sustainable, regional approach to municipal governance in Newfoundland and Labrador.

**By Craig Pollet, Executive Director
Newfoundland and Labrador Federation of
Municipalities**

**Treasurer, Canadian Rural Revitalization
Foundation**

Presenters: Big Lessons from Small Places, Twillingate, NL Oct. 13-15, 2005

Denbeigh Armstrong is a Ph.D. student and member of the Sustainable Communities Research Group in the School of Geography and Environmental Studies at the University of Tasmania, Australia. She has been working with two rural island communities: Geeveston, Tasmania, Australia and Tignish, Prince Edward Island, Canada.

Title: Governance tools for community and regional diversification

Harry Baglole is a partner in The IRIS Group, a small PEI company specializing in public policy research. A native of Summerside, he has worked as an historian, teacher, publisher and editor.

Title: Creating a Communniversity in Prince Co. PEI

Godfrey Baldacchino is a Canada Research Chair in Island Studies, UPEI.
Title: Rural communities, small islands and peripheral regions

Tom Beckley received his BA. (Anthropology and Environmental Studies) from Bowdoin College and his MSc. (Rural Sociology) and Ph.D. (Sociology) from the University of Wisconsin-Madison. He is currently professor in the Faculty of Forestry and Environmental Management at the University of New Brunswick.

Title: Meeting the challenge Head On: Governance Frameworks for Natural Resource

Peter Billing has a Ph.D. in Modern History from Lund University, Sweden. During the last 15 years he has engaged in numerous inter-disciplinary research projects focusing on urban and regional post-industrial regeneration, the growth of the service and experience economies, regional identity and culture and development and policy on European islands.

Title: The Changing Landscape of Regional Governance: The Impacts for the Island of Bornholm, Denmark.

Andrew Blackadder is Managing Director of AB Associates Limited.

Title: The Role of Governance in Managing Sustainable Development: The Contribution of Shetland to Best Practice Models

David Bruce is Director, Rural and Small Town Programme, Mount Allison University. He has a BA in Geography from Mount Allison and an MA in Geography from UBC.

Title: Communications Strategies in Small Communities: Lessons from the New Rural Economy Project

John Bryden is Director of the University of the Highlands and Islands PolicyWeb Initiative at the UHI Millennium Institute. Born in 1941 at Perth, Scotland, he was educated as a development economist at the Universities of Glasgow, West Indies and East Anglia.

Title: Rural Governance and Horizontal Coordination at local and regional levels

Stephen Carse is Economic Advisor to the Isle of Man Government.

Title: Achieving Internal and External Balance in the New Economic-Political Era

Peter Clarkson is the Mayor of Inuvik, Northwest Territories. He is a biologist with a Masters in Environmental Design from the University of Calgary.

Title: Leadership and Governance Issues from Canada's Most Northern Town – Inuvik, Northwest Territories

David Douglas, University of Guelph and **Jim Walsh**, National University of Ireland, Maynooth

Title: Policy Frameworks for Rural Development in Newfoundland and Labrador and Ireland: A Comparative Approach

Françoise Enguehard was born in St. Pierre & Miquelon in 1957. She attended university at Dalhousie and Mount St. Vincent in Nova Scotia before finishing her Masters in French Literature at Memorial University in St. John's, Newfoundland.

Title: Heritage and history to the rescue: The French Shores experience

Lawrence F. Felt is a Professor of Sociology at Memorial University. He holds a B.Sc. from Oberlin College and a Ph.D. in Sociology from Northwestern University.

Title: You're Out of Bounds: The Relevance of Enabling Legislation on Municipalities in Promoting and Participating in Local Economic Development in Five North Atlantic island settings

Professor Thorvald Gran is a senior academic at the Department of Administration and Theory Organization, Bergen University, Norway. Professor Gran has conducted extensive research on land issues in Southern Africa.

Title: Innovation in Marine Production: Comparisons between Norway and Newfoundland

Rob Greenwood is the founding director of The Leslie Harris Centre of Regional Policy and Development, which was launched on October 1st, 2004. The Harris Centre's mandate is to co-ordinate and facilitates Memorial University's educational, research and outreach activities in the areas of rural and regional development.

Title: Initiating and Managing Change in Small Jurisdictions: Lessons from Canada and the North Atlantic Rim

Chris Milley, Mi'kmaq Confederacy of PEI and **Irené Novaczek**, Director of the Institute of Island Studies. She is an active citizen involved with environmental and social justice issues and internationally as a marine scientist and community development practitioner.

Title: Comparative Analysis of Evolving Post-Colonial Fishery Management Systems as a Model for Co-Management of Coastal Resources – Prince Edward Island and Fiji

John Joy, O.C

Title: The Cinderella Service: The Role of Consuls and Trade and Culture Commissioners as an Innovative Mechanism of Governance in North Atlantic Island Nations, Regions, Territories and Provinces

Patrice LeBlanc est professeur-sociologue au département des sciences du développement humain et social de l'Université du Québec en Abitibi-Témiscamingue (UQAT).

Title: La migration des jeunes ruraux: Un atout pour le développement des collectivités

Rose Olfert, University of Saskatchewan

Title: Diversification in Saskatchewan: Small Lessons in Big Spaces

Mark Partridge, University of Saskatchewan, Canada Research Chair

Title: Urban Growth in the Rural Countryside: We are all in the same boat

Laura Ryser (MNRES) is the research manager for the Rural and Small Town Studies Program at the University of Northern BC. She completed her MNRES (Masters of Natural Resources and Environmental Studies) degree in 2002.

Title: Social Infrastructure, Partnership Development and Parameters Influencing Partnerships in Rural Areas

Gréttur Eythórssón is Professor of Political Science, Bifröst Business School
Title: Urban and Rural in Municipal Amalgamations in Iceland

Kelly Vodden, Centre for Coastal Studies, Simon Fraser University is a Ph.D. candidate in the Department of Geography, Simon Fraser University (SFU) and an Instructor in SFU's Centre for Sustainable Community Development.

Title: Challenges and Opportunities in Multi-level Governance



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***Building Rural Economic for the
2000s/Construire les economies
rurales pour la 3e millenaire***

www.crrf.ca

The Canadian Rural Revitalization Foundation is a private research foundation dedicated to the revitalization of rural Canada.

The mission is to revitalize rural Canada. Strong rural economies across Canada are needed by the rest of Canadians for the 2000s. CRRF achieves its mission through education and research for rural leaders in the community, the private sector and in government.

CRRF seeks to broker mutually beneficial relationships built on improved understanding of common interest at all levels, to advance the fortunes of all partners and reduce rural dependency.

Anyone may become a member of CRRF. The fee is \$CDN30.00 per year or CDN\$100.00 for four years. Currently members include academics, professional civil servants, private consultants and economic development practitioners, all of whom feel it is important to invest in research and continuing education of rural issues.

CRRF Board of Directors

This year at the CRRF Annual General Meeting two new members will be invited to the Board of Directors. In February 2005 Ken Purlich was invited to replace Tracey Hansen, who stepped down late in 2004. Ken Purlich is a private consultant from Alberta working in the field of agricultural economics.

October 2005 marks the end Mario Dumais' final year with CRRF. His contribution has been very valuable to the Board renewal process which was instigated in 2003.

At the annual general meeting, to be held in Twillingate, two new members will be invited to the Board. David Douglas from the University of Guelph and Mike Stolte a private consultant from British Columbia working in the field of community economic development.

The CRRF Board of Directors governs and identifies strategic partnerships to achieve the goals and objectives of the organization on behalf of its members.

Committees have been created to engage members in guiding the direction of the organization.

The following committees are currently in place:

- Communications and Education
- Finance Committee

If you are interested in participating please contact: karen.heisler@airdrie.ca.

The CRRF Board of Directors welcomes your input and suggestions:

- Rob Greenwood—President
- Craig Pollett—Treasurer
- Karen Heisler—Secretary, Director of Communications and Education
- Bill Reimer—Director of Research
- Bruno Jean—CRRF Past President
- Helene Deslauriers



- Mario Dumais
- Ken Perlich
- Kevin Snook